



ANNUAL REPORT 2025



RH Community Builders
Elevate Community Services
Comprehensive Addiction Programs, Inc.

A Look Back

At RH Community Builders, our story has always been about people—about meeting individuals where they are and walking alongside them as they move toward stability, healing, and a place to call home. In 2025, that story grew deeper, wider, and more interconnected than ever before.

RH Community Builders was founded on a simple but powerful belief: housing is the foundation for dignity, equity, and opportunity. Over the years, that belief has guided our work as we transformed underutilized buildings into vibrant communities, paired housing with services, and proved—again and again—that when people are supported, they thrive.

As the needs of our community evolved, so did we. Through Elevate Community Services, we expanded our reach, providing shelter, case management, and critical supportive services for individuals and families navigating homelessness, health challenges, and economic instability. Elevate strengthened our ability to respond quickly, compassionately, and holistically—especially for those with the highest barriers to housing.

At the same time, Comprehensive Addiction Programs, Inc. deepened our impact by addressing recovery and wellness head-on. CAP brought decades of expertise in substance use treatment, recovery services, and behavioral health—ensuring that healing could happen alongside housing, not separate from it. Together, these organizations form a continuum of care rooted in the same shared values:

Dignity in how we treat every person.

Equity in how we design systems and remove barriers.

Service in how we show up—every day, without exception.

Meet Beatriz-

After 20 years of addiction, Beatriz's life reached a breaking point in 2020 when her children were removed from her care. What followed was not the end of her story — it was the beginning of her fight back.

Beatriz committed fully to her recovery, completed treatment, and did the hard work of rebuilding trust and stability. Through her perseverance, she was reunified with her children — a milestone that meant everything to her. But even with sobriety and her family restored, she was still facing the very real challenge of homelessness.

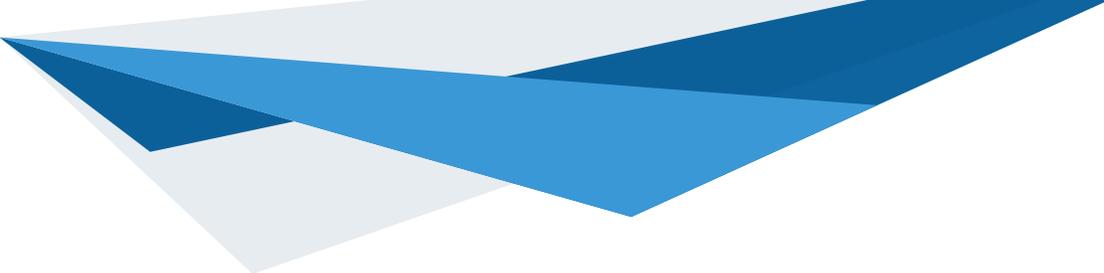
Beatriz was referred to The Flats through CalWORKS, where she found safe, stable housing and supportive services. While at The Flats, she was matched to Monte Vista Rapid Rehousing and continued her journey with RH Community Builders, working closely with her case manager to build long-term stability for herself and her children.

Through the New Employment Opportunity (NEO) Program, Beatriz gained full-time employment — not just a job, but an opportunity to rebuild her confidence and create financial security. She has continued to excel in her work since completing the program, demonstrating the power of determination paired with the right support.

Throughout her time at Monte Vista, Beatriz stayed focused on her goals. She worked diligently with her case manager to secure permanent housing without subsidy. In June 2025, Beatriz moved out of Monte Vista and into her own home in the community.

Today, she remains fully employed, permanently housed, and thriving alongside her children. Her story is a testament to the strength of recovery, the power of reunification, and what's possible when individuals lean into support and communities respond with dignity, equity, and service.





A Note from Founder & President, Brad Hardie

2025 was a year defined by partnership, trust, and delivery. RH Community Builders helped house hundreds of people, developed hundreds of units of affordable housing, and served tens of thousands of meals across the communities we support. These outcomes reflect not only the scale of the work, but the strength of the relationships behind it. None of this happens in isolation, and we are deeply grateful to the partners who continue to invest alongside us and share accountability for meaningful, measurable results.

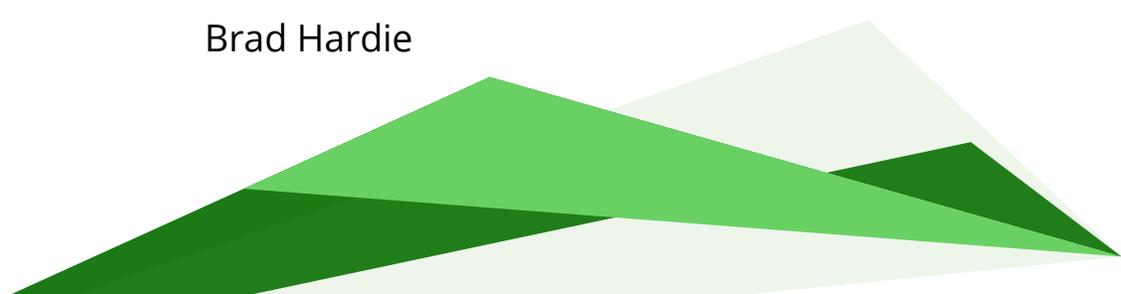
These accomplishments would not have been possible without the dedication and leadership of our leadership team and the commitment of our exceptional employees, whose expertise and care drive this work forward every day. Throughout the year, we strengthened our capacity to execute complex work, respond to evolving community needs, and deliver with consistency and care—reflecting our commitment to being a dependable, long-term partner that understands both the urgency of the housing crisis and the responsibility that comes with stewarding resources and trust.

As we look ahead to 2026, our focus remains clear: to deepen partnerships, pursue thoughtful and sustainable growth, and continue delivering high-quality housing and services that create lasting community stability. We value the trust placed in RH Community Builders and look forward to continuing this important work—building solutions, delivering results, and strengthening communities together

Yours in Service,



Brad Hardie





A Note from Founder & CEO Wayne Rutledge

Every person has value and everything we do at RH Community Builders, Comprehensive Addiction Programs, Inc., and Elevate Community Services serves this truth. We help, because we can. And we can because of you. I don't know that I can adequately express my deep gratitude to all the people and organizations who partner with us to provide services, mend lives and offer hope.

We are grateful to all of our partners who join us in caring for our community and help us achieve far more than we could alone. Our reach is boundless, and we will continue to honor your trust by growing our work thoughtfully and using every resource wisely. Our goal remains clear: to mend as many lives as possible.

On a very personal level, I'm grateful to our team. More than colleagues, you are the cornerstone of our organization. Your tireless dedication is not just about the hours you put in, but about your profound commitment to our shared mission of helping others. This is the true driver of our success together.

As we move into 2026, we are inspired as we are positioned to seize both expected and unexpected opportunities that will undoubtedly continue healing and serving our community effectively.

Our work is only possible through your ongoing trust, support, and partnership, for which our team is deeply grateful.

In gratitude,



Wayne Rutledge



Program Spotlight: EvolvPath



EvolvPath was born out of urgency—and became a symbol of what RH Community Builders does best: stepping in during crisis and bringing stability when it’s needed most. In 2025, our community faced a sudden and destabilizing moment when SOUL Housing announced, with just 24 hours’ notice, that it would shut down operations. Hundreds of medically fragile individuals—many with no safe place to go after hospitalization—were at immediate risk of falling through the cracks. The need was clear, the timeline was nearly impossible, and the stakes were high.

RH Community Builders answered the call.

EvolvPath was launched rapidly to ensure continuity of care for individuals experiencing homelessness who needed a safe, supportive place to heal and recover after hospital stays. What began as an emergency response quickly evolved into something far more powerful: a cornerstone program that now represents the best of RH’s integrated housing and services model.

EvolvPath fills one of the most critical gaps in our system of care—recuperative support for people exiting hospitals who are not sick enough to remain admitted, but far too vulnerable to recover on the streets or in unstable environments. Without programs like EvolvPath, recovery is delayed, hospital readmissions increase, and long-term health outcomes worsen.

This work would not be possible without committed partners who believe in the model and the mission. We are deeply grateful for the support of Health Net/CalViva Health, and Anthem Blue Cross, whose partnership and investment make this service sustainable and impactful.

Together, we are proving that when health care and housing align, people recover faster, systems work smarter, and communities grow stronger.

Today, EvolvPath is more than a program—it is a beacon of RH Community Builders’ values in action. It reflects our ability to respond decisively in moments of crisis, to innovate under pressure, and to build programs that last well beyond the emergency that sparked them.

EvolvPath stands as a testament to what’s possible when compassion meets coordination—and when no one is left without a place to heal.

How RH Community Builders showed up for our community this year.

2025 IMPACT AT A GLANCE



12

Shelters Operated



250

Permanently Affordable Housing Units Created



1,344

People Exited Shelter to Housing

Housing & Case Management



5,000+

People Served

\$1,784,718.97

Provided in Deposit and Moving Assistance

Nightly Impact

1,022

people sheltered

164

Permanent Housing Beds

4

New Permanent Housing Sites Opened

26

Programs Operating

166

People Completed Treatment

491

People Employed

680,693

Meals Produced

Dustin's Story



For more than 15 years, Dustin lived in the cycle of addiction—moving from instability to uncertainty, never quite able to gain the footing needed to move forward. Like many individuals facing long-term substance use, the path to recovery felt overwhelming without consistent support and a safe place to land.

Dustin's turning point came when he entered residential treatment. After completing treatment, he took a critical next step by moving into RAM Housing at The Sands. For Dustin, stable housing wasn't just a roof overhead—it was the foundation that made recovery, education, and employment possible.

With the stability provided at The Sands, Dustin enrolled at Fresno City College, pursuing an Associate Degree in Drug and Alcohol Counseling. Today, he is on track to graduate this spring—an achievement he credits to having a consistent, supportive environment where he could focus on his goals without the constant fear of losing housing.

In addition to his academic success, Dustin has secured full-time employment and has transitioned into permanent housing he can afford with his steady income. These milestones reflect more than personal determination—they demonstrate what happens when recovery is paired with housing and intentional support.

Dustin shares that the case management services at The Sands were critical to his success. Through regular guidance and support, he learned practical life skills, developed routines, and gained the tools needed to remain stable and successful long term. Case management helped him plan for the future, stay accountable to his goals, and navigate challenges as they arose.

Today, Dustin's journey stands as a powerful example of what's possible when housing, recovery, and supportive services work together. His story reflects the mission at the heart of RAM Housing at The Sands: creating pathways to stability, dignity, and lasting opportunity—one person at a time.